Third Program Year Dane Co Action Plan 2006

The CPMP Third Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

SF 424

Complete the fillable fields (blue cells) in the table below. The other items are pre-filled with values from the Grantee Information Worksheet.

<table>
<thead>
<tr>
<th>Date Submitted 04/10/2006</th>
<th>Applicant Identifier</th>
<th>Type of Submission</th>
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<tbody>
<tr>
<td>Date Received by state</td>
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<tr>
<td>Date Received by HUD</td>
<td>Federal Identifier</td>
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**Applicant Information**

Dane County  
210 Martin Luther King Jr. Blvd.  
Room 421  
Madison  
53703  
Dane County  
396005384  
1/1  
Specify Other Type if necessary: Local Government: County

**Program Funding**

<table>
<thead>
<tr>
<th>Community Development Block Grant</th>
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<tbody>
<tr>
<td>CDBG Project Titles</td>
</tr>
<tr>
<td>Description of Areas Affected by CDBG Project(s) Dane County, WI</td>
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<tr>
<td>$CDBG Grant Amount $1,168,475</td>
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<tr>
<td>$Additional HUD Leveraged Grant(s)</td>
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<td>$Additional Federal Funds Leveraged</td>
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<tr>
<td>$Locally Leveraged Funds</td>
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<td>$Anticipated Program Income $50,000</td>
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<tr>
<td>Total Funds Leveraged for CDBG-based Project(s)</td>
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<table>
<thead>
<tr>
<th>Home Investment Partnerships Program</th>
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<tr>
<td>HOME Project Titles</td>
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<tr>
<td>Description of Areas Affected by HOME Project(s)</td>
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### HOME Grant Amount

- **571,455**

### Additional HUD Grant(s)

### Leverage

### Funds Leverage

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<th>$Anticipated Program Income</th>
<th>Other (Describe)</th>
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Total Funds Leveraged for HOME-based Project(s)
Dane County, WI

### Housing Opportunities for People with AIDS

#### 14.241 HOPWA

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<th>HOPWA Project Titles</th>
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Total Funds Leveraged for HOPWA-based Project(s)

### Emergency Shelter Grants Program

#### 14.231 ESG

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<th>Description of Areas Affected by ESG Project(s)</th>
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<tr>
<th>$Anticipated Program Income</th>
<th>Other (Describe)</th>
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Congressional Districts of:

Is application subject to review by state Executive Order 12372 Process?  No

Applicant Districts

Project Districts

2

Is the applicant delinquent on any federal debt? If “Yes” please include an additional document explaining the situation.

☐ Yes

This application was made available to the state EO 12372 process for review on DATE

☐ X No

Program is not covered by EO 12372
☐ Yes
☐ No
☐ N/A
Program has not been selected by the state for review

Total Funds Leveraged for ESG-based Project(s)
Narrative Responses

GENERAL

Executive Summary

The Executive Summary is optional, but encouraged. If you choose to complete it, please provide a brief overview that includes major initiatives and highlights that are proposed during the next year.

Program Year 3 Action Plan Executive Summary:

By Utilizing CDBG and HOME funds Dane County will promote and develop programs that increase homeownership, assist the elderly and other special needs persons, improve downtown main street facades and the promotion of economic development activities for both rural and urban residents.

General Questions

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year.

2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.

3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.

Program Year 3 Action Plan General Questions response:
1. People with low and extremely low incomes and racial/ethnic minorities tend to be geographically concentrated. Areas with concentrations (defined as 30 percent greater than the county average) of low and extremely low income households include the Town of Madison and the Cities of Fitchburg and Middleton. Using the same definition of concentration, one finds two thirds of the minority populations are located in four municipalities in 2000: the Town of Madison and the Cities of Fitchburg, Middleton and Sun Prairie. These four communities represent 77 percent of the county’s African American population, 62 percent of Asians, 64 percent of Hispanics or Latinos and 40 percent of American Indians.

2. The geographical distribution of funding within the Urban County will be assigned in the following manner: A concentration of the funding will go into our designated NRSA area (Town of Madison) for a Permanent Housing Facility for Homeless individuals, a portion will go to programs in Allied Drive, the funding for homeownership will be allocated on an individual basis to qualified families as will all public service contracts offered in FY 2006.

3. Actions that will be taken in the following year to address the underserved needs in Dane County are as follows:
   - Increase the County’s role in ending homelessness by partaking in a joint venture with the City of Madison to develop a local Housing First Model in Dane County.
   - The County will participate in the writing of and the implementation of Dane County’s Long Range Plan to end Homelessness.
   - Collaborations with the Dane County Office of Equal Opportunity will allow us to target program outreach to Dane County minorities.
   - The County will continue to work on lead-based paint issues as they relate to the County’s Section 8, CDBG, and HOME-funded programs;
   - The County will continue to implement a fair housing program to educate and inform residents of their rights under federal, state and local laws;
   - The County will Market both the Housing Development and Commercial Revitalization Loan funds to ensure that affordable housing and economic development funds are available in the participating municipalities;
   - The County will participate in the development of the Dane County Smart Growth Plan to ensure that affordable housing and economic development are included in the Plan; and
   - The County will continue to implement the County’s BUILD (Better Urban Infill Development) Program, a program which provides planning funding for commercial and housing redevelopment and revitalization programs.

**Managing the Process**

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.

2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.

3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 3 Action Plan Managing the Process response:
1. The lead agency responsible for administering programs will be the Community Development division within the Planning and Development Department of Dane County. Other agencies responsible for administration will be:

Dane County Department of Human Services will oversee the Senior Center Activities within the Urban County.

The Dane County Corporation Counsel will oversee the Fair Housing training, investigation, and assistance for Dane County.

2. Significant aspects of the plan development include a subcommittee of the CDBG commission reviewed all project applications and all project applicants were interviewed on an individual basis. Recommendations of the sub-committee and of the Dane County Executive were used in the preparation of the Action Plan. At this point we have included all applicants in the Action Plan due to the uncertainty of the FY2006 for both CDBG and HOME. Once the official allocations from HUD are known the review team will assign actual dollar amounts to the applicants.

3. Coordination will be enhanced between the public and private housing agencies through continued telephone meetings, in-person meetings and improved communication from both agencies and the County. Coordination between the health and social services agencies will significantly be increased and improved as we all work together to provide needed services in the Allied Drive neighborhood. This effort will require input from all agencies both public and private. In addition the County is involved with the City of Madison, the HSC team and the United Way by working towards ending homelessness in Dane County.

**Citizen Participation**

1. Provide a summary of the citizen participation process.

2. Provide a summary of citizen comments or views on the plan.

3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.

4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Program Year 3 Action Plan Citizen Participation response:

1. Dane County's Citizen Participation Process is as follows: A Sub-committee of the CDBG commission reviews all applications and then meets with each applicant individually for questions and clarifications. The sub-committees, and County Executive’s, recommendations are then presented to the full CDBG commission. The draft plan is released for a 30 day public comment period. Input from project applicants are also welcome and encouraged during the action planning process.

2. Citizens comments received:
No public comments were received.
3. Dane County has broadened their attempts for citizen participation by inviting all applicants individually to appear at a CDBG commission meeting. Public notices are also released and posted informing the general public of all CDBG commission meetings. Dane County does fund agencies that conduct outreach to minorities, non-English speaking persons, and persons with disabilities.

Dane County Housing Authority conducts homeownership classes in English, Spanish, and Hmong. Movin’ Out provides housing opportunities to families with disabled family members. Wisconsin Women’s Business Initiative Corporation conducts outreach to women and minorities for business training classes and micro-enterprise loans and the Boys and Girls Youth Center on Allied Drive targets LMI persons with a concentration of persons being a minority.

4. No public comments were received at the public hearings or by mail.

**Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

Program Year 3 Action Plan Institutional Structure response: Dane County, as an Urban County, is well positioned to coordinate the work of public, private, and non-profit organizations through which it will carry out the 2004-2008 Consolidated Plan. The 13-member Community Development Block Grant Commission makes recommendations to the Dane County Board of Supervisors on community development programs for housing and non-housing. This group is representative of the 55 participating communities in the Urban County Consortium. Persons with expertise in banking, finance, housing, and economic development as well as members from the Board of Supervisors reside on the committee. Meetings are held monthly to discuss and make recommendations on current issues.

**Monitoring**

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 3 Action Plan Monitoring response:

1. Dane County will monitor on site at least one-third of all projects to ensure compliance with HUD rules and regulations and to ensure that the project is delivering services as proposed in the original application. A portion of agencies will also undergo financial monitoring.

**Lead-based Paint**

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families.
Program Year 3 Action Plan Lead-based Paint response:
  Dane County will continue to work with subrecipients in the rehabilitation and
downpayment assistance categories in Program Year 2006 to ensure that the federal
lead-based paint regulations are enforced. Three of our sub-recipients, Project
Home, Dane County Housing Authority and Operation Fresh Start have staff that are
trained in all lead disciplines. Other agencies contract for lead work.

HOUSING

Specific Housing Objectives

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve
during the next year.

2. Describe how Federal, State, and local public and private sector resources that
are reasonably expected to be available will be used to address identified needs
for the period covered by this Action Plan.

Program Year 3 Action Plan Specific Objectives response:

1. Priority #1: Provide homebuyer assistance to enable prospective low and very low-
income homeowners to purchase single family homes.

   Objective 1: Provide mortgage downpayment assistance to 75 low and very low-
   income home buyers (31% - 80% MFI)
   Basis for Priority: The Dane County homebuyer assistance programs were very
   successful during the first 1999-2003 Consolidated Plan and should be continued.
   There is a great demand for funding under these programs.

   Potential Funding: Homebuyer assistance programs will be funded by the Dane
   County CDBG, HOME and ADDI programs.

   Potential Obstacles: The demand is likely to exceed the available funding.

Priority #2: Encourage the development of owner occupied affordable single family
housing.

   Objective 2: Develop a minimum of 50 affordable single family housing units that will
   be occupied by low and very low-income households.

   Basis for Priority: As in many other counties throughout the nation, housing prices in
Dane County are increasing at a disproportionate rate to household incomes. This
was documented in the Housing Market Analysis section of the Consolidated Plan. As
a result of escalating housing prices, there is an increased demand for affordable
single family housing. A priority will be given to the development of infill units using
the principles of Traditional Neighborhood Design and as identified in the County's
Better Urban Infill Development (BUILD) plan.
Potential Funding: HOME funds and possibly the Dane County Workforce Housing fund that has been established with contributions from local lenders, corporations, and other private sources.

Potential Obstacles: Insufficient funds to provide all LMI persons with an affordable living unit. Also, affordable units are often not affordable to the lowest income populations in Dane County.

Priority #3: Encourage the rehabilitation of low-income single family owner occupied housing.

Objective 3a: Rehabilitate a minimum of 20 single-family homes that are occupied by low and very low-income households.

Basis for Priority: The Dane County Single Family Housing Rehabilitation Program was very successful during the 1999-2003 Consolidated Plan and should be continued. There is a great demand for funding under this program. Single family housing rehabilitation assistance was identified as a priority at the municipal and non-profit focus group meetings on May 21-22, 2003.

Potential Funding: Dane County will provide CDBG and HOME funds for this program in addition to County levy.

Potential Obstacles: There is a greater demand for project funding than actual dollars available.

Objective 3b: Continue to Encourage the NOAH (Neighbor Owned Affordable Housing) program through Project Home. This program provides assistance to individuals for the purchase of a multi-unit home. The owner must occupy the home and rent the remaining units to persons at 60% MFI.

Revised narrative:

**Needs of Public Housing**

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.

2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Program Year 3 Action Plan Public Housing Strategy response:

1. Dane County Housing Authority (DCHA) operates approximately 114 units of public housing, scattered over several sites in Dane County. The DCHA is not required to develop a Resident Initiative Plan due to the fact that all of its housing is considered "scattered site". The County meets periodically with DCHA to discuss and facilitate any public improvements and resident initiatives that DCHA might undertake. The County will provide input on DCHA’s Annual Action Plan and strategic planning process they are currently undertaking.
2. N/A

**Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 3 Action Plan Barriers to Affordable Housing response:

1. There is an emphasis in Dane County for the development of housing on infill sites to create additional units of affordable housing. Although infill development can reduce sprawl thus preserving prime agricultural farm land, often it is more expensive than greenfield development. This is due to the costs of assembling parcels, the potential for environmental remediation, the potential for lead based paint hazards, and the costs of tearing down or rehabilitating older buildings.

Another barrier to affordable housing is the fact the housing costs in Dane County are rising at a disproportionate rate to family income. Federal assistance under the CDBG and HOME programs to develop units of affordable housing is not sufficient to meet the demand for such housing. As a result, efforts must be made to enlist the private sector, non-profit sector, charitable foundations, and employers. In 2003, through the efforts of Dane County, the City of Madison, and members of the business community, a fund was established to develop affordable owner housing units on a county-wide basis. During the five-year period of the Consolidated Plan, the County will continue to work with these parties to develop infill housing projects that will provide both affordable and workforce units.

Still another barrier to affordable housing is the permitting and zoning process, often which can be long, thus increasing costs to the developer. New staff has been added to the County Planning and Development Department to develop and analyze current procedures and make recommendations for streamlining them in the future.

**HOME/ American Dream Down payment Initiative (ADDI)**

1. Describe other forms of investment not described in § 92.205(b).

2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.

3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
   a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.

c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.

d. Specify the required period of affordability, whether it is the minimum 15 years or longer.

e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.

f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.

4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:

   a. Describe the planned use of the ADDI funds.

   b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.

   c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Program Year 3 Action Plan HOME/ADDI response:

1. N/A

2. Regarding its homeowner activities, Dane County chooses to recapture all HOME/ADDI funds awarded to a project once the home is no longer the owner's principal place of residence. All recaptured funds are returned to the Dane County HOME/ADDI Investment Trust Fund account.

3. N/A

4. A: The ADDI funds will be used for down payment assistance for first time, income qualified, homebuyers purchasing single family housing units within participating communities in Dane County.

   B: Outreach will be conducted to inform residents and tenants about the availability of the ADDI funds for first time homebuyer assistance. Specific attention will be placed on reaching residents and tenants of public and manufactured housing, and families receiving housing assistance through a public agency.

   The Dane County Web Page is continuously updated to include information regarding the ADDI Program. Program requirements, eligible activities, active ADDI links, contact numbers, and maximum subsidy limits will be included on the web page.

   Housing counseling will be a mandatory requirement for all ADDI applicants. Prior to an applicant receiving an application documentation that the individual(s) have attended housing counseling will be required.
Dane County also provides outreach through other member agencies in the First-time Home Buyers Round Table of Dane County. This group has representatives from the Housing Authority, housing advocacy groups, lenders, and realtors. All these groups are made aware of County programs and encourage participation by their clients.

C: Families applying for ADDI funds will be screened for income qualification, current debt to income ratio, and previous home ownership history. In addition all persons with the potential to use ADDI funds will have to attend a mandatory first-time homebuyers training course.

### HOMELESS

**Specific Homeless Prevention Elements**

*Please also refer to the Homeless Needs Table in the Needs.xls workbook.*

1. **Sources of Funds**—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction’s plan for the investment and use of funds directed toward homelessness.

2. **Homelessness**—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.

3. **Chronic homelessness**—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.

4. **Homelessness Prevention**—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.

5. **Discharge Coordination Policy**—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

Program Year 3 Action Plan Special Needs response:

1. Dane County will become more actively involved with the needs of homeless persons in Dane County in FY 2006. A collaborative effort between Dane County, Porchlight Inc, and HUD SHP dollars will result in the creation of a Permanent Housing Project for Chronically Homeless individuals.

Dane County is also involved with the Dane County Continuum of Care (CoC). The CoC is a collaboration with the City of Madison, Dane County, United Way and non-profit homeless providers. Dane County is a key partner in bringing the Housing First Model to Dane County.
2. Homeless individuals in the Urban County Consortium cannot be separated from the homeless population residing in the City of Madison. The City of Madison is not a part of the Urban County as it is a separate entitlement. As a result there is a group of agencies and individuals who meet on a monthly basis to discuss issues related to homelessness in Dane County.

The current homeless population in Dane County receive needed services from agencies within the community, most of whom receive SHP funding from HUD.

Dane County was one of four representative agencies charged with writing Dane County's 10 year plan to end homelessness.

3. Strategies to end chronic homelessness in 10 years can be found in the 80 page draft document titled Dane County's Long Range Plan to End Homelessness: Highlights from this plan include the introduction of Housing First Model to Dane County, ensuring that all homeless persons receive appropriate services, increasing the number of permanent housing units while maintaining or reducing the number of emergency shelter beds and increasing landlord/tenant education for the prevention of homelessness.

Barriers include: Stereotypes; it is often difficult to obtain housing and employment for a person that is often viewed as unreliable. To overcome this barrier individual non-profit agencies often vouch for the person and place leases and contracts under the agency's name for the beginning months until trust is established.

4. Homeless prevention: Dane County may fund several programs for FY 2006 aimed at preventing homelessness. Dane County Department of Human Services has a voucher program that will assist families to maintain housing by offering financial assistance to a families in need. Community Action Coalition has an intensive case management program that provides at risk families the resources and services needed to prevent homelessness. Independent Living offers rental assistance to seniors who are on the Section 8 housing list to ensure that they have a decent and safe place to reside while waiting for units to become available. Porchlight Inc. will construct a new Permanent Housing facility and Interfaith Hospitality has applied for CDBG funding to aid homeless families.

5. The CoC of Dane County is working towards streamlining the shelter

**Emergency Shelter Grants (ESG)**

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

Program Year 3 Action Plan ESG response: N/A
Community Development

*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.

2006: On August 27, 1991, Dane County entered into a contract with the Wisconsin Department of Development. Under the contract the County received a Wisconsin Development Fund Grant of $120,000, for the purpose of making a business assistance loan to Leisure Concepts, Inc. in the Town of Madison. The grant was funded by State administered CDBG funds.

Dane County contracted with the Dane County Development Company, Inc. (DCDC) a not-for-profit organization, to administer and service the loan, and to use loan repayments to make new business assistance loans. By re-lending loan program income, the funds were operated as a Revolving Loan Fund (RLF). Leisure Concepts repaid the loan in full within a few years. Subsequent loans were made with the program income.

Under a State reorganization in the 1990s, the Wisconsin Department of Development was eliminated and the Department of Commerce (Commerce) was created. Commerce created the Revolving Loan Fund Program, which assumed administration of CDBG-funded RLFs, and continued to give RLF grants to communities in the state. Dane County's grant of 1991 became re-designated as RLF 37.

When Dane County became an Entitlement in 1999, it identified economic development as a priority, and creation of a RLF as a tool. The County initiated the Commercial Revitalization Loan Fund (CRLF) in 2000, using Entitlement funding.

In 2001 DCDC contacted Dane County and offered to transfer administration of RLF 37 from DCDC to Dane County. The transfer was agreed to, and approved by Commerce. Funds of $124,381.50 received from DCDC to the County in July 2001. The County has administered RLF since that date, under the name Economic Development Revolving Loan Fund. RLF has been administered as a separate RLF from the CRLF. Accounting for the two funds is separate, and no projects have received combined funding from both RLFs.

In addition to the $124,381.50 received from DCDC, Dane County also received RLF funds that were transferred from the villages of DeForest, Cross Plains, and Belleville. These Dane County municipalities received RLF grants from Commerce, but did not utilize them to the extent requirement under their agreement with Commerce. It was arranged that the RLF funds initially awarded to these municipalities would be transferred to Dane County, to be combined with RLF. The combined balance of the three RLF grants at the time of transfer in the Summer and Fall of 2004 was $441,942.88.
As of December 31, 2005 the Economic Development RLF (#37) had six loans outstanding, with a total principal balance of $436,681 and funds available for additional loans of $132,062. In 2005, the ED-RLF made two loans totaling $350,000 and generated $19,972 in program income.

2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 3 Action Plan Community Development response:

Non-Housing Priorities
Provide assistance to complete infrastructure and other improvements in the approved NRSA area in the Town of Madison

A: Complete the extension of East Badger Road, Town of Madison
Basis for Priority: As mentioned above, the project is located in an approved NRSA
Potential Funding: CDBG, EDI, Section 108 and municipal funding.
Potential Obstacles: None are perceived.

Provide assistance to rehabilitate downtown commercial facades.

Provide funding for land acquisition and other soft costs for the construction of a Permanent Housing Facility for homeless individuals.

Provide assistance (case management, skill enhancement) for area residents through the Joining Forces for Families office in our NRSA area.

B: Complete the rehabilitation of 10 commercial facades during the five year period of the Consolidated Plan.
Basis for Priority: Commercial rehabilitation was very successful during the 1999-2003 Consolidated Plan period and should be continued. It was also considered a priority at the May 21, 2003 municipal focus group meeting.
Potential Funding: CDBG, municipal funding
Potential Obstacles: None are perceived.

Provide assistance for small businesses

C: Provide training and financial assistance to 50 small businesses during the five-year period of the Consolidated Plan.
Basis for Priority: Small business assistance was very successful during the 1999-2003 Consolidated Plan period and should be continued. Also it was considered a priority at the May 21, 2003 and May 22, 2003 focus group meetings.
Potential Funding: CDBG, SBA
Potential Obstacles: None are perceived.
Provide assistance for commercial revitalization, mainly larger businesses

D: Provide financial assistance to 15 businesses or developments for commercial revitalization during the five-year period of the Consolidated Plan.
Basis for Priority: The commercial revitalization loan fund was very successful during the 1999-2003 Consolidated Plan period and should be continued. Also it was considered a priority at the May 21, 2003 municipal focus group meeting.
Potential Funding: CDBG and private sources of funding
Potential Obstacles: None are perceived.

Provide assistance to agricultural-related businesses during the five-year period of the Consolidated Plan.

E: Basis for Priority: The Agricultural Enterprise Grant program was implemented in the latter years of the 1999-2003 Consolidated Plan and should be continued. Dane County has had a long agricultural history, which should be preserved.
Potential Funding: CDBG, State of Wisconsin revolving loan fund that Dane County administers, and private funding.
Potential Obstacles: None are perceived.

Provide needed public services to LMI persons.

F: Provide needed public services to 3,000 LMI persons.
Basis for Priority: Public Services provide LMI persons needed skills and assistance that enable them to obtain employment and housing.
Potential Funding: CDBG, County levy, and private sources
Potential Obstacles: None are perceived.

Provide assistance to construct or rehabilitate senior centers and other public facilities

G: Provide assistance to construct or rehabilitate 5 senior centers during the five-year period of the Consolidated Plan and up to 8 other public facilities.
Basis for Priority: This program was implemented during the 1999-2003 Consolidated Plan and was very successful. In addition, priority was given to these facilities at both the municipal and non-Profit focus group meetings on May 21-22,2003.
Potential Funding: CDBG and municipal funding
Potential Obstacles: None are perceived.

2. Please refer to the attached list of proposed projects which includes long term and short-term goals and the number of persons/businesses to be assisted.

**Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 3 Action Plan Antipoverty Strategy response:
1. Poverty is part of a continuum of social and physical ills, which feed upon each other with no apparent beginning or end. Poor housing, lack of education, low income, racial discrimination and Lack of needed medical services all contribute to poverty. Poverty is aggravated by governmental neglect, lack of investment, economic bad times, lack of marketable skills and chronic unemployment. Through involvement with the W-2 program, allocations of County levy dollars to provide job training and assistance to the unemployed, and the Housing Authority Section 8 Vouchers to provide housing for low income persons, the County will help to reduce poverty for its citizens.

NON-HOMELESS SPECIAL NEEDS HOUSING

Non-homeless Special Needs (91.220 (c) and (e))

*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.

2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 3 Action Plan Specific Objectives response:

1. Encourage the development of additional housing units for elderly requiring supportive services.

   Elderly: Provide funding to create 10 additional units for elderly very low-income persons requiring supportive services.
   Basis for Priority: 2000 Census data indicates an aging population in Dane County. This trend will continue for at least 25 years as the Baby Boom generation ages and has a greater need for elderly housing with supportive services.
   Potential Funding: CDBG and HOME are potential sources of funding as this is an eligible activity under both programs.
   Potential Obstacles: An insufficient level of funding and potential local opposition for this type of housing are potential obstacles.

   Disabled: Provide assistance to persons with disabilities for homeownership.

   Youth: Provide LMI youth in Dane County a resource center where they can receive services, guidance and any needed assistance. At risk youth are also provided skills training through Operation Fresh Start.

   Homeless: Provide New Permanent Housing for Homeless in Dane County

2. Elderly: Federal dollars are being used to provide rental assistance to elderly persons currently on the Section 8 waiting list. Due to time restrictions enforced by HUD, the local agency will also leverage the funding with public and private sources.

   Disabled: Federal, private and public funding is being used by Movin’ Out to provide housing assistance to families with a disabled person. For 2005 it is expected that our federal contribution will provide 5 families with downpayment assistance.
Youth: Dane County has awarded the Boy's and Girl's Club $500,000 for the construction of a new center in the Allied Drive neighborhood. This center will go beyond the traditional youth center and will offer classes for adults as well as youth. It is expected that this resource center will have a positive effect on Allied Drive.

**Housing Opportunities for People with AIDS**

*Please also refer to the HOPWA Table in the Needs.xls workbook.*

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.

2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.

3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.

4. Report on the accomplishments under the annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.

5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.

6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.

7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.

8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.

9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 3 Action Plan HOPWA response:
Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 3 Specific HOPWA Objectives response:

Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.